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Joint UNEP-FAO- Norway meeting
“Securing the Foundations for Fish
Food Security in a Changing Ocean
in West, Central and Southern Africa”
in Nairobi, Kenya, 4 – 6 November 2014

Project objectives matrix - English

Securing the Foundation for Fish Food Production through Ecosystem Approaches to Management of Ocean Activities in Times of Climate Change

The overall objective of the Project: To increase the ocean's contributions to Food Security. Draft 30.10.14

Objectives hierarchy	Indicators	Means of Verification	Assumptions
<p>Impact Strengthened cooperation for sustainable management of ocean related activities between regional fisheries and environmental bodies</p>	<p><i>Impact indicators</i> a) Regional fisheries and environmental bodies have an improved knowledge base for their decisions b) Coordinated action within own body's mandate that reflects the increased level of knowledge arising from the cooperation</p>	<p>Data (meeting reports of regional fisheries and environmental bodies) gathered by Project mgt. in Baseline, and by external mid-term and end-reviews</p>	
<p>Outcome A model for cooperation for sustainable management of ocean related activities between regional fisheries and environmental bodies in West Africa¹ is ready for scaling up in other regions.</p>	<p>Outcome indicators a) Formal MOU is signed by secretariats and endorsed by COP/members b) Joint meetings c) Working cooperation between secretariats (joint working groups; regular contact on secretariat level) developed and established d) Observers from respective bodies participate in the</p>	<p>Data (meeting reports of regional fisheries and environmental bodies) gathered by Project mgt. in Baseline, and by annual project steering committee</p>	-

¹ Here West Africa refers to countries of the Atlantic Coast of Africa

	annual meeting	Meetings Cross referencing of each others work/mandate in formal decisions and other instruments	
<p>Outputs/Deliverables</p> <p>Component 1</p> <ol style="list-style-type: none"> 1. The model for cooperation is developed. 2. The cooperation model is applied, tested, revised and evaluated with recommendations for replication. 3. Recommendations made for strengthened cooperation (issues and levels of cooperation) in the region. <p>Component 2</p> <ol style="list-style-type: none"> 4. A knowledge exchange and dissemination mechanisms in place. 5. A communication strategy is implemented. 6. Lessons learned from the development and testing of regional model for collaboration 	<p>Output milestones</p> <p>(to be developed later)</p>	Project mgt. and regional bodies monitor, analyse and report.	-

<p>shared and potential for replication discussed with relevant authorities in Atlantic Africa.</p> <p>Component 3</p> <p>7. Project management set up and in operation.</p>			
<p>Activities</p> <p>Institutional Cooperation between NEAFC and OSPAR, and the regional bodies and environmental bodies; under component 1</p>			
<p>Inputs – Human & Financial Resources</p> <p>Staff, infrastructure, funds, initial training/capacity development (relate to outputs); technical assistance from NEAFC, OSPAR, UNEP and FAO</p>			

3.3 Outputs (deliverables)

In order to achieve the outcome a certain number and types of outputs must be attained. The outputs are grouped under 3 Project components.

The components with a summary of the outputs are the following:

Component A

Output 1:

The model for cooperation between the relevant actors in the fisheries and environmental sectors in one region, is developed and established.

Activities for Output 1:

- Preparatory analysis on institutional and governance aspects, nature, capacities and thematic areas of cooperation analysed and made available.
- Define the relevant actors/participants and their mandates
- Priority thematic areas of collaboration and associated roles and capacities are identified through a consultative process.
- Inception report by PMT submitted during Year 1.
- Baseline report on present actors, issues and types of coordination is submitted.
- Targets have been set for the desired changed situation; a more effective model for cooperation on sustainable management for productive and healthy oceans.
- A cooperative forum is set up with stakeholders from public, civil and private sectors at various levels.
- Regular dialogue and feedback is achieved.
- Necessary buy-in from politicians and high level officials is secured
- Champions are identified and mentored.

Output 2:

The cooperation model is applied, tested, revised and evaluated.

Activities for Output 2:

- The cooperation (actors, issues and types) is closely monitored and documented.
- Frequent opportunities for analysis, learning and change are facilitated with a broad spectrum of stakeholders.
- Necessary training of personnel is carried out.
- Necessary institutional and organisational changes are made.
- Lessons learned from the development and testing of the regional model for cooperation shared and potential for replication discussed with relevant authorities in Atlantic Africa.
- A capacity development programme to support other regions in Atlantic Africa to initiate the development of a model for collaboration suitable for their region established.

Output 3:

Recommendations made for strengthened cooperation (issues and levels of cooperation) in the region.

Activities for Output 3:

Component B:

Output 4:

A knowledge platform is established including the baseline data, scientific data, lessons learnt, recommendations and knowledge exchange for improved cooperation between sectors, integration of work programmes and improved ocean management including fisheries.

Activities for Output 4:

- Common definitions on all indicators are established by Year 1.
- All relevant data on the indicators are stored and available on a designated website.
- Contact is established with relevant networks and contact persons.
- A mechanism for exchange and sharing of relevant data and information is made available and maintained.
- The collection, storage and dissemination of knowledge, analysis and policy advice are promoted.

Output 5:

A communication strategy is implemented. This includes capacity building programmes as part of the dissemination model.

Activities for Output 5:

- A communication message is developed.
- A communication strategy is developed and in operation.
- Capacity building is built in as part of the dissemination model. Tool kits may be developed and shared.
- Capacity building components are developed and delivered.
- Communication is defined as a priority of all involved actors.
- Communication material is developed and disseminated.
- Contact with media, political leaders, the industries and the public is regular.
- Contact is established with other regional fishery bodies and regional seas conventions and action plans to share the lessons learned.
- Strategy to engage other donors in support for replicating the model is developed.

Output 6:

Lessons learned from the development and testing of regional model for collaboration shared and potential for replication discussed with relevant authorities in Atlantic Africa.

Activities for Output 6:

Component C:

Output 7:

The Project is established and managed effectively in accordance with the Project Document, agreed work plans and budgets.

Activities for Output 7:

- An exit strategy is prepared during year one of the Project to ensure sustainability of results.
- Monitoring systems are put in place and implemented.
- Reporting
- Mid-Term Review and End-Review are commissioned, managed and followed up.