



vision

Strengthening Domestic Resource Mobilisation

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The CEP Operating Environment



To operate a successful organization, it is important to be aware of one's environment:

- **WCR is prone to natural disasters – earthquakes, hurricanes, flooding and volcanoes;**
- **CEP member countries are mostly developing countries with single and double digit inflation figures speaking English, French and Spanish;**
- **Weak institutional infrastructure and political will**
- **Scarce resources is a common feature of CEP member states**
- **CEP member countries are heavily dependent on the sea for economic survival – tourism, agriculture etc.**



Framework Conditions



In spite of the challenges, the CEP remains a focal point for unity and cooperation towards a common goal :

- CEP exists at the request of the member governments;
- Constantly looking for solutions, Decision 1b of the 8th IGM (Dec.,1996) gave the CEP secretariat the mandate to ‘introduce other mechanisms to address the question of CTF arrears, such as in-kind contributions, in-country workshops, etc’

Increasing Market-based Instruments



The CEP is more than 20 years old. It exists because the member states recognise the importance of its services. More is needed however to promote the CEP:

- **Covering four programmatic areas (AMEP, SPAW, CEPNET, ETA), the current CEP budget for programme activities stands at \approx US\$40M.**
- **The CEP operates with integrity and transparency in its activities, successfully completing project activities and making on-time product delivery.**
- **Face-to-face meetings are used to spread the news of the CEP and its services, while taking time to hand-deliver invoices to the member governments while informing of their obligations to the CEP.**



Leveraging/increasing allocations



Contributions to the CTF from member states is less than encouraging. The budget of the CEP is heavily subsidized with contributions from external donors and extraordinary contributions:

- The meetings and workshops of the CEP help keep its member states informed regardless of contribution status to the CTF;
- Increased allocations to member states can only come with greater commitment on their part to the CTF;
- Efforts are underway to inform member states of the tremendous benefits they receive from the CEP which should provoke improved contributions to the CTF.



Public-Private Partnerships



The CEP has formed strategic partnerships with other organizations to strengthen its resource capacity and provide better services to its member states:

- CEP currently has over 40 partner organizations regionally and globally
- CEP has signed MOUs/MOCs with the Basel Convention, CBD, IOCaribe of UNESCO, Ramsar
- The CEP has been used by global organisations as an implementing agency for projects and activities and also serves as a focal point for ICRI in the WCR. Thus recognizing the efficiency and integrity of its management and administrative capabilities.



This issue of Sustainability



The CEP believes that development should be sustainable and that no one is better able to manage and care for an environment better than those living there:

- The CEP has been involved in the training of over 300 Marine Protected Area (MPA) managers across the WCR who in turn are mandated to train others in their local settings.
- Honduras, Guatemala and Nicaragua working with the CEP were able to develop watershed management plans which they will in turn implement
- Mechanism for transfer and sustainability along with active stakeholder participation in projects is key