

MOPAN Assessment of UNEP 2020 Cycle

UNEP Management
Response to the
Assessment



STRENGTHS

- **UNEP is building on the strengths outlined in the MOPAN report**
- UNEP's Medium-Term Strategy for 2022-2025 and the Programme of Work for 2022-2023 was approved at UNEA 5.1 and is fully aligned with the 2030 agenda.
- It includes 3 cascading Theory of Changes (ToCs) that seek to address the 3 planetary crises
 - Climate Stability
 - Living in Harmony with Nature
 - Pollution Free Planet
- These will impact delivery by elevating individual project outputs and outcomes to the level of the Programme of Work direct outcomes.
- Knowledge projects and publications will be further coordinated through annual planning mechanisms

Areas of Strength

Organisational response to COVID-19 demonstrates adaptive management and substantive relevance

1. OIOS' 2021 review concluded that UNEP **“established adequate structures to respond to the COVID-19 pandemic and assisted United Nations personnel and their dependents to better cope during the pandemic.”**
2. Executive Director's Crisis Management Group (CMG) established March 2020
3. COVID-19 country coordinators appointed per duty station to assist with monitoring, compliance and reporting on established protocols
4. UNEP's intranet (We-Collaborate) page on COVID-19, UNEP townhalls, various pulse / wellbeing survey's
5. Project reviews and mitigating measures put in place to manage the programmatic impact of COVID.

Newly revised policies and frameworks likely to strengthen the Organization

1. Pilot phase Partnership Policy 2020
2. Updated Resource Mobilization Strategy 2021
3. Introduction of Quarterly Business Review (QBR) reports
4. Publication of Statement of Internal Control with financial statements
5. Enterprise Risk Management (ERM/IC) implementation:
 - UNEP Corporate Risk Register with 9 validated priority Risks
 - Drafting and implementation of Treatment and Response Plans ongoing

IMPROVEMENT/CHALLENGES

- UNEP is introducing a standardized delivery model to address some of the long-standing challenges also raised by MOPAN.
- The Standardized Delivery Model aims at fostering the following UNEP-wide results :
 1. Strengthen project design, monitoring and results-based management through a new results framework and the revision of UNEP's programme and project manual.
 2. Secure a strategic "line of sight" and a coherent delivery of UNEP's project portfolio with a clear accountability framework.
 3. Strategic resource mobilization and allocation through the establishment of three thematic funds

AREAS FOR IMPROVEMENT/CHALLENGES

- **SHIFT TO INCREASED CORE AND SOFTLY EARMARKED FUNDING ESSENTIAL FOR IMPACTFUL DELIVERY**
- **Overreliance on earmarked funding (20% core - 80% earmarked)**
 - Priorities of funding partners prioritize delivery
 - Higher overhead and administration
 - Funding gaps in core functions (science-policy, env. Law)
- **Action to shift**
 - Dialogue with Member States - Action Plan on Para 88b
 - "Fair share" for Environment Fund
 - Thematic Funds for soft earmarking



Thank you