

Management Response: Implementation Plan for Evaluation Recommendations

General Information

Eval ID	683
Evaluation Manager	Janet Wildish
Project Evaluation Title	Terminal Evaluation of the UNEP/FAO/GEF Mainstreaming Biodiversity Conservation and Sustainable Use for Improved Human Nutrition and Well-being (BFN) GEF ID: 3808
PIMS #	
GEF ID	3808
UNEP Sub-programme	SP3 – Healthy and Productive Ecosystems
GEF Focal Area	Biodiversity
Project Manager/ Task Manager	Johan Robinson; Marieta Sakalian
Office/Division	Ecosystems Division
Branch & Unit	Ecosystems - Biodiversity and Land Branch
Final PDF Report distributed by Evaluation Office (Date)	11-04-2022
Total # of Recommendations as per Report	3
Implementation Plan Sent to PM/TM (Date)	19-04-22
Implementation Plan Returned by PM/TM (Date)	21-04-22
Implementation Plan finalized (if different from the date above)	24-04-22

Implementation Plan

No	Challenge/problem to be addressed by the recommendation	Recommendation	Priority level	Type of Recommendation	Responsibility	Proposed Implementation time-frame	Acceptance	Reason if not Accepted or Partially Accepted	Management Action(s) to be taken
1	<ul style="list-style-type: none"> The BFN project's greatest expected impact was to bring together the actors and agencies from relevant sectors cutting across agriculture, health and environment, nationally and internationally, and creating suitable spaces for collaboration and integration. While progress has been made, such an approach has not yet been mainstreamed. In the meantime, funding for the project has ceased. 	<p>Hold a discussion with Bioersity to explore the potential for developing a concept note for second phase.</p> <p>UNEP Evaluation Office to bring success of the project with Food Systems Group.</p> <p>That the BFN Project is funded for a second phase to allow for further development and mainstreaming of the BFN approach to working on</p>	Important	Project	Project Level UNEP, FAO, WHO, CBD, CGRFA and Biodiversity	By mid-2022	Accepted		<p>Meeting with Bioersity to discuss potential Concept Note to be set up.</p> <p>Evaluation Office to share success of project with James Lomax, Food System Group.</p>

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	<ul style="list-style-type: none"> Discussion and agreement on what to continue to support coming out of the BFN project should be carried out in the context of the new Aichi Targets to accompany the yet-to-be-finalized Strategic Plan for Biodiversity 2021-2030 	tackling issues relating to biodiversity, food and nutrition that brings together the UN Agencies and independent bodies with responsibilities in the three domains in country, i.e., UNEP, FAO, WHO, CBD, CGRFA and Bioversity, such that country initiatives are integrated and synergistic							
2	<ul style="list-style-type: none"> The GEF funding mechanism precludes implementing organizations becoming involved in project execution, risking subsequent lack of ownership of, and engagement in, the project. It also does not expect projects to take into account guidelines representing good practice, e.g., gender guidelines, that are published after project approval. This should change. 	That the GEF project funding mechanism be adapted to make it better at supporting cross-cutting initiatives in which the executing and implementing agencies need to collaborate and work well together in support of adaptive programming	Important	Project	GEF together with UNEP Evaluation Office	By end of 2022	Partially Accepted		Evaluation Office to discuss with GEF Coordination Office how newly released policies are expected to be implemented in ongoing projects (adaptive management). Consider internal memo from GEF Coordination Office to Evaluation Office formally noting 'start date'
3	<ul style="list-style-type: none"> The challenges to be addressed are the institutional impediments to undertaking the integrated cross-cutting initiatives required to breakdown and work across silos. This evaluation report would be an input into a high-level reflective process Future planning should take into account lesson 1 about structural challenges facing agencies in working in partnership 	<p>Hold a discussion with Sub Programme Coordinators on partner agreements with other Agencies (e.g. FAO, UNDP, UNITAR, UN Women) - starting with SPC Ecosystems on FAO.</p> <p>That future FAO and UNEP projects that seek to address nexus of issues by breaking down institutional silos take into account lessons learned as to why such projects tend to fail.</p>	Important	UNEP-wide	UNEP and FAO together with Biodiversity, CBD and CGRFA	By end of 2022	Partially Accepted		<p>Evaluation Office to approach a) SPC Ecosystems - Marieta on FAO and, possibly, B) all SPCs to gather partnership agreements with other Agencies.</p> <p>Aim to share best practice experiences of multi-thematic project designs (i.e. not working in silos, optimise cross fertilisation)</p>