

Management Response: Implementation Plan for Evaluation Recommendations

General Information

Eval ID	725
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Project Evaluation Title	Terminal Evaluation of the UNEP/GEF Project "Participatory Sustainable Land Management in the Grassland Plateaus of Western Madagascar" GEF ID Number: 5354
PIMS #	
GEF ID	5354
UNEP Sub-programme	SP3 – Healthy and Productive Ecosystems
GEF Focal Area	Land Degradation
Project Manager/ Task Manager	Ersin Esen/Daniel Pouakouyou
Office/Division	Ecosystems Division
Branch & Unit	Biodiversity and Land Branch
Final PDF Report distributed by Evaluation Office (Date)	03/04/2023
Total # of Recommendations as per Report	7
Implementation Plan Sent to PM/TM (Date)	11/05/2023
Implementation Plan Returned by PM/TM (Date)	16/11/2023
Implementation Plan finalized (if different from the date above)	00/00/00

Implementation Plan

No	Challenge/problem to be addressed by the recommendation	Recommendation	Priority level	Type of Recommendation	Responsibility	Proposed Implementation time-frame	Acceptance	Reason if not Accepted or Partially Accepted	Management Action(s) to be taken
1	Strengthening the socio-political-legal framework at local level, also needs to get a top-down endorsement (from national government to regional level) both to get institutional recognition and secure access of finance from national governmental level to local level.	Partners (Ministry of environment and sustainable development (Ministère de l'environnement et du développement durable - MEDD) to legally recognise SLM committees.	Critical	Partners	Ministère de l'environnement et du développement durable - MEDD	2023-26	Accepted		(1) Share the TE Report with MEDD and outline the main recommendations for immediate actions (2) Outline steps to the legal recognition of SLM Committees (3) Roll out steps to legalize SLM committees
2	Integration of this project with other development activities, different ministries work on the same objectives by silos. Needs to enhance	Partner (MEDD) to show the multiple benefits (socio-economic, health, education, environment) of SLM project to other ministries (e.g.	Critical	Partners	Ministère de l'environnement et du	Proposed implementation time-frame: 2023-24	Accepted		Share final project reports and the TE Report with sectoral ministries (health, education, finance,

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	the importance of SLM for the goals in other ministries beyond MEED.	education, health, interior, finance, planning).			développement durable - MEED				planning, agriculture, etc.) to raise awareness on the project outcomes and the multiple benefits of SLM
3	SLM needs some low-level maintenance. However, in an extremely economically poor context, it is doubtful the local stakeholders will invest in this low maintenance without any direct economic benefit, as the benefits from SLM are always different from the actual action. There should be possibility of access small funds either through accounting for the climate benefit of SLM or by targeted bilateral funds.	Partners (MEED/ANAE) to put emphasis on local Financial sustainability, with an exit strategy to secure long-term maintenance with targeted funds	Critical	Partners	ANAE and other stakeholders in Bongolova	From 2022	Partially Accepted	The capacity of ANAE as a national NGO as well as that of other local stakeholders at Bongolava is limited to work on issues of financial sustainability. However, working with MEED, it is possible to direct other investments from the GEF resources (GEF 8 for example) towards these efforts	Discussions to hold with MEED and the GEF Operational Focal Point on how to consolidate the SLM investments
4	The communication strategy comes too late in the project, usually only when first outcomes are achieved, which is about mid-term projects. As a result, it is a challenge to get broad support at regional, national and even global level for SLM at the end of the project.	Partners (ANAE/MEED) to develop a proactive communication strategy from the start. The strategy should both raise public awareness at regional level (through radio) and at national/global (through digital communication: internet site, e-newsletters, seek journalists).	Important	Partners	MEED/ANAE	From 2023	Accepted		Work with MEED to ensure SLM achievements are communicated widely. Explore the possibility of creating a website hosted by MEED to show case of SLM practices as well as the achievements of other UNEP GEF project in the country
5	Project (UNEP) to involve ministries of health, education and planning when designing SLM projects.	Think of the long-term impact. Short-term gains are lost in the overall demography of people depending on land for farming activities. SLM projects should be designed	Important	Project	UNEP with national Government	From 2023 onwards	Accepted		Encourage MEED to adopt SML best practices and lessons learned from the Bongolava project in the design of new GEF projects, especially

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		in synergies with ministries dealing with access to education, to health, including reproductive health, and to land-use planning.							those with elements of SLM.
6	Bottom-up approach is a key to success on SLM. But, it is difficult to ensure it happens in practice as political asymmetries and institutional-legal framework tend to concentrate power, decision-making and execution at national level.	Project (UNEP) and partners (Government) to build projects on SLM from the need and the support from local level beneficiaries. Project/partners to prioritize decentralized regional cooperation with technical services of government (ex. DIREDD), local actors (towns, associations) to gain on efficiency (adaptation to local land use, violence, resilient to political changes).	Critical	UNEP-wide	National government, UN agencies, GEF	From 2023	Accepted		Same action as in point 5 above
7	There is a need to get sustainable funding from SLM. All avoided emissions (improve stove, prevent fires) and as a sink (store in trees and soil) should be accounted for to get carbon credit offsets. Get funding and secure financial sustainability by trading these offsets. Liaise with (Reduction Emissions Deforestation and (land) Degradation) from The World Bank, UNEP or private stakeholders.	UNEP and partners to account for project contribution to climate change adaptation/mitigation (account to greenhouses emissions - avoided or as a sink).	Important	UNEP-wide	Project and partners: UNEP and government	From 2023-2025	Accepted		UNEP will encourage MEDD to explore carbon credit options with other partners in the country