Draft Roadmap for the formulation of the Medium-Term Strategy 2026-2029 and Programme of Work 2026-2027

Annual subcommittee meeting of the Committee of Permanent Representatives to UNEP
Eleventh meeting, Nairobi, 8 – 12 July 2024

Policy and Programme Division
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01 Roadmap: timeline and outputs
02 Preparatory actions
03 Next Steps
Strategic Approach

- Anticipatory and Agile
- Leverage Partnerships
- Diversify Resource Mobilisation
- Alignment
- Innovate
- Integrate Approaches
Phases of the formulation process

- **01** PLANNING & ANALYSIS
- **02** STRATEGIC NARRATIVE
- **03** STAKEHOLDERS CONSULTATIONS
- **04** CONSOLIDATION OF RESULTS & MEASURES
- **05** FINALIZATION

Timeline:
- **2024**
  - Mar
  - Apr
  - May
  - Jun
  - Jul
  - Aug
  - Sep
  - Oct
  - Nov
  - Dec

- **2025**
  - Jan
  - Feb
  - Mar
  - Apr
  - May
  - Jun
  - Jul
  - Aug
  - Sep
  - Oct
  - Nov
  - Dec

Key Events:
- UN QCPR
- UNEA 7

Summit of the Future
MTS Roadmap Steps and Outputs

**Steps**

01. PLANNING & ANALYSIS

02. STRATEGIC NARRATIVE

03. STAKEHOLDER CONSULTATIONS

04. CONSOLIDATION OF RESULTS AND MEASURES

05. FINALISATION

**Outputs**

- MTS Roadmap
- Situation analysis
- Strategic narrative
- MTS outline
- Feedback from countries and stakeholders
- Draft MTS
- Draft PoW (including budget)
- Final draft of MTS and PoW

**MS feedback**

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<th>CPR</th>
<th>Dialogues</th>
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UN Environment Programme
## Consultation Plan - External

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<th>Major Groups</th>
<th>UN entities</th>
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<td>Virtual Dialogues</td>
<td>Bilateral exchanges with UN entities, funds and programmes</td>
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01 Roadmap: timeline and outputs

02 Preparatory actions

03 Next Steps
Preparatory actions

MTS Roadmap
• Milestones & Process proposal
• Timeline and alignment with NY RB process

Lesson learned
• Formative evaluation of Delivery Model on-going
• Audit and evaluations recommendations
• Programme Performance Reports

Situation Analysis
• UNEP Reports findings
• Advances of foresight process

Information basis
• Update of MEAs related goals/targets
• Portfolio review (on-going)
• Draft reports for QCPR
• Draft Poverty Action Plan and Gender strategy
Inputs for Situation Analysis

1. **UNEP Reports already compiled/revised by SPU/PPD:**
   - Adaptation Gap report
   - Emissions Gap report
   - Food waste index report
   - Global Environment Outlook (GEO) 6
   - Global Resources Outlook Report 2024
   - Intergovernmental Panel on Climate Change - Climate Change 2023 Synthesis Report
   - Global assessment report on Biodiversity and Ecosystem Services (IPBES)Production Gap Report (PRG) 2023

2. **Draft GEO 7 available** (start of the summary for policymakers in Sept)

3. **Foresight report**
Recommendations from previous MTS processes still relevant

1. Foster a **culture of shared accountability and performance excellence** by promoting the principle of delivering as “**One UNEP**.”

2. **Amplify partnerships** and seize the opportunity to diversify UNEP’s funding base beyond traditional sources of funding including better engagement with the **private sector and foundations**.

3. **Encourage continuous learning to achieve higher performance and impact.** This commitment can be highlighted through UNEP’s dedication to improved programme delivery on the ground, exemplified by the “Delivery Model Policy.”

4. Improve UNEP’s programme implementation, streamline **Harness digital technologies** processes and foster a **culture of innovation**.
Lessons learned from new evaluations and audits

1. **Explicit focus on multi-dimensional poverty reduction and the Leave No One Behind principle**, including targeted programming for Least Developed Countries (LDCs), fragile contexts and underserved areas and groups.

2. **Clearly identify the results of UNEP's direct actions and outputs**. This includes clearly demonstrating its contributions to the UN system and member States including those derived from its normative, advocacy, policy advice and knowledge management roles.

3. Increasing demands from UNEP’s member states and other stakeholders will be a key challenge in the coming years, requiring it to **use its limited human and financial resources in the most efficient and cost-effective way**.

4. **UNEP’s leadership role in Environmental Governance needs a clearer focus**, strategic priorities and more specific outcomes as well as mechanisms to strengthen the foundational nature of the subprogramme.
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The Roadmap has some next steps

July – October 2024

Next steps

- Advance the situation analysis.
- Finalize lessons learned.
- Organize the dialogues with Member States and other stakeholders.

- Revise current Theories of Change (Outcomes, assumptions, risks).
- Activate technical group on indicators.
Thank you

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