

Draft Roadmap for the formulation of the Medium-Term Strategy 2026-2029 and Programme of Work 2026-2027

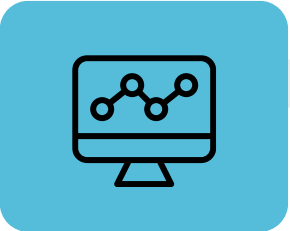
Annual subcommittee meeting of the Committee of Permanent Representatives to UNEP
Eleventh meeting, Nairobi, 8 – 12 July 2024

Table of contents



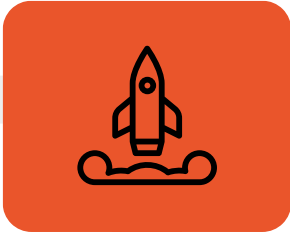
01

Roadmap:
timeline and
outputs



02

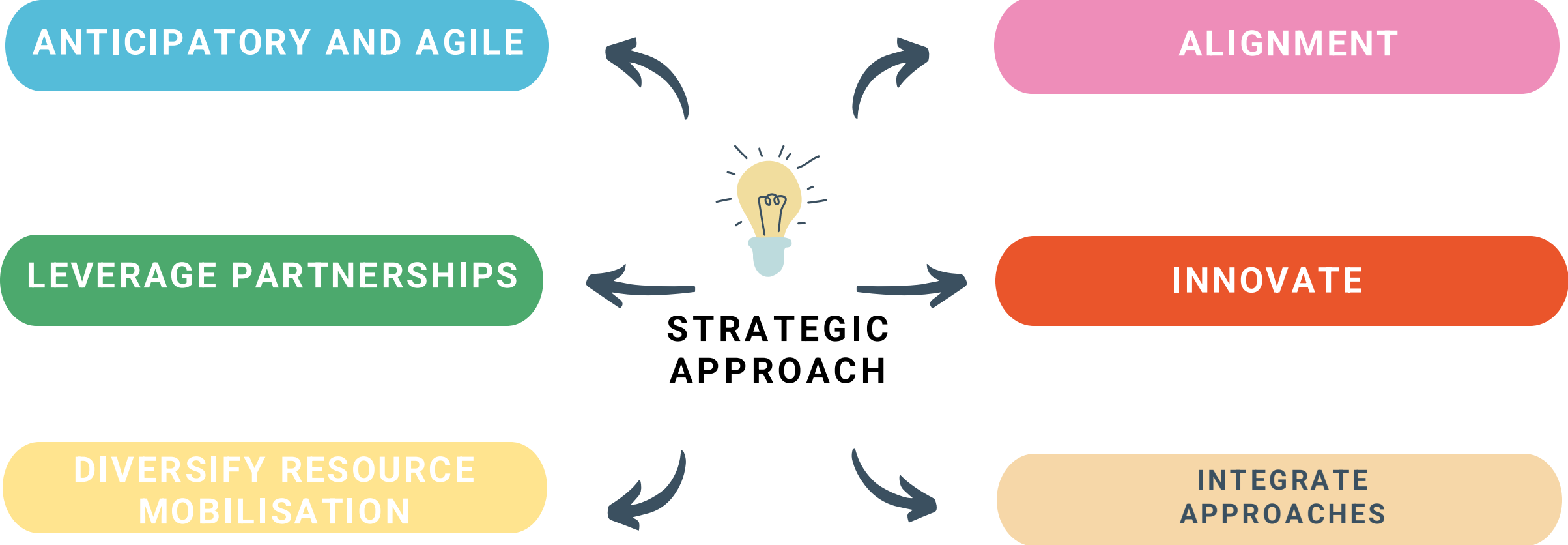
Preparatory
actions



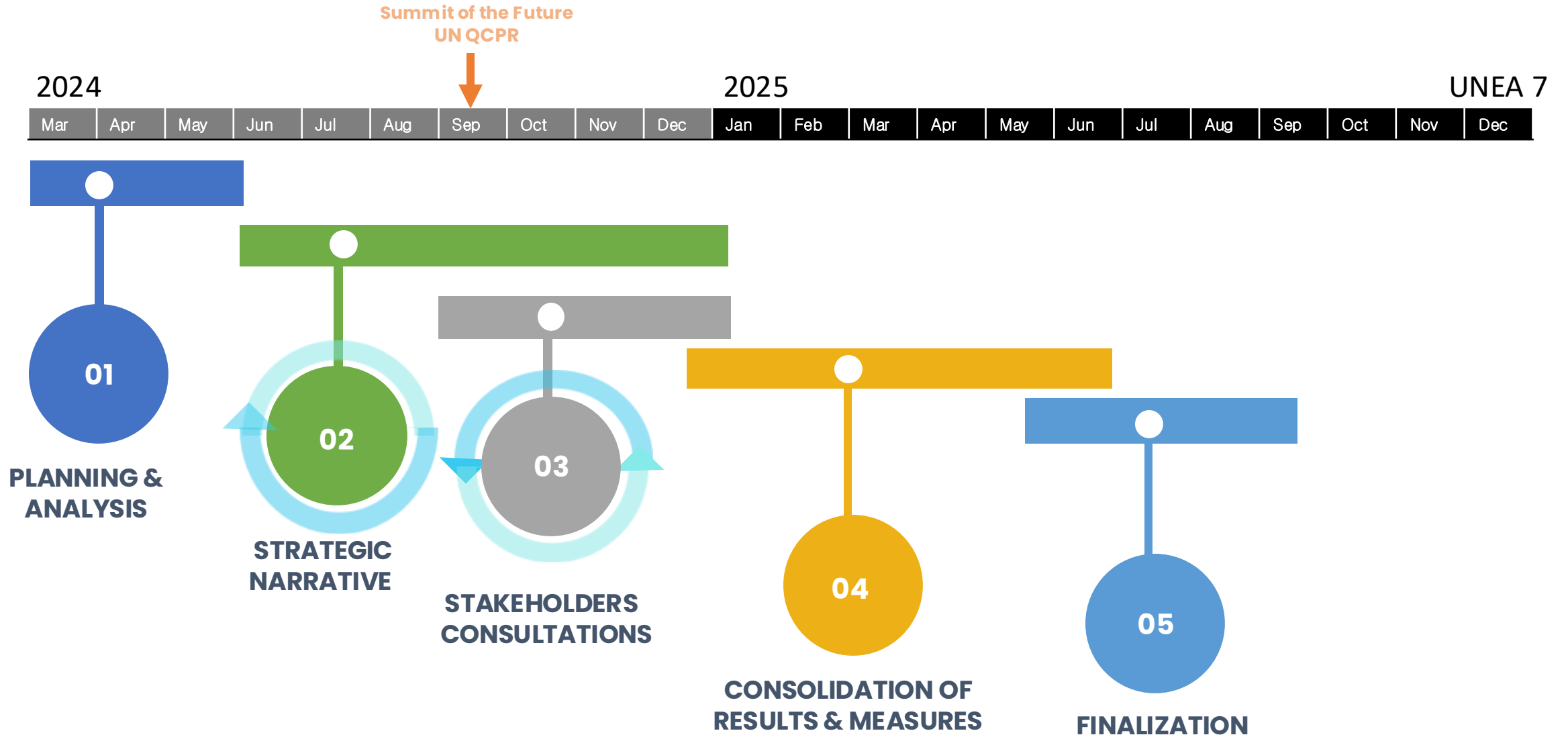
03

Next Steps

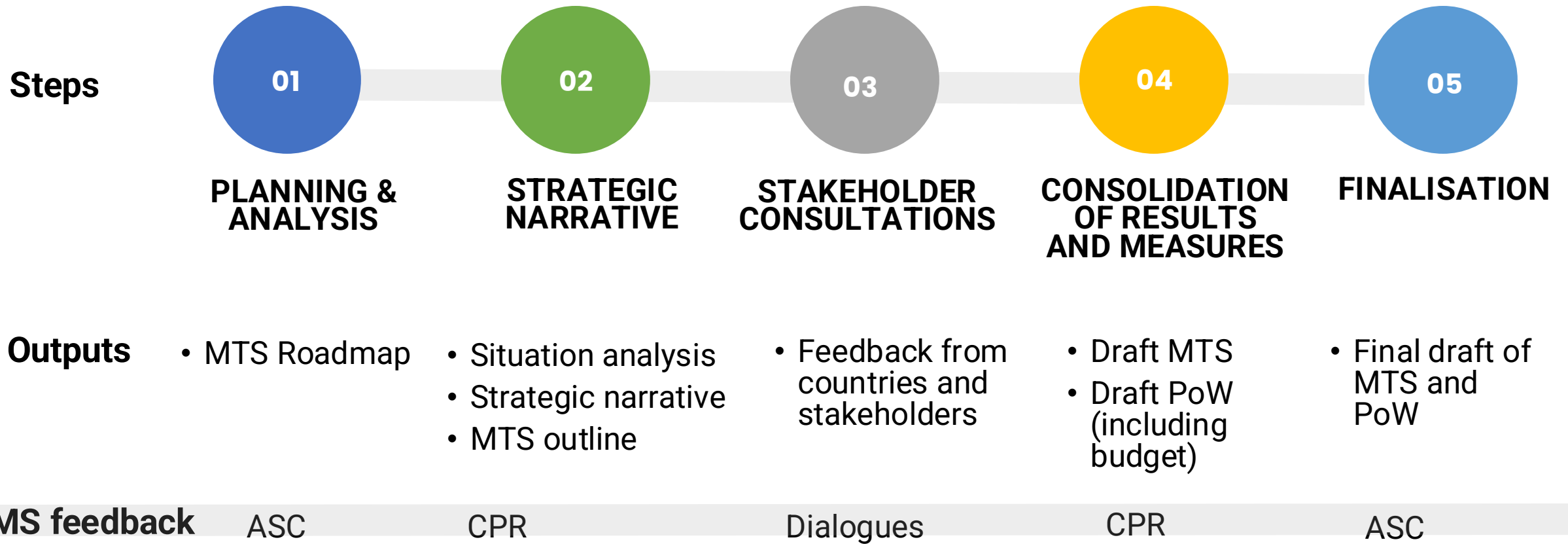
Strategic Approach



Phases of the formulation process



MTS Roadmap Steps and Outputs



Consultation Plan - External

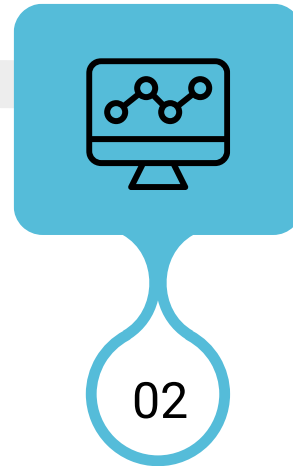
Outputs	Member States	Major Groups	UN entities	MEAs
MTS Roadmap	11 th ASC - July 2024		-	
Lesson learned				
MTS Outline & Strategic narratives	<ul style="list-style-type: none"> • 167th & 168th CPR ,(Sep & Dec 2024) • 3 Virtual dialogues 	Virtual Dialogues	Bilateral exchanges with UN entities, funds and programmes	<ul style="list-style-type: none"> • MEAs secretariats • Technical MEA focal points
Issue paper				
Draft MTS	<ul style="list-style-type: none"> • CPR /final draft to ASC (Sep 2025) 		-	
Draft PoW	<ul style="list-style-type: none"> • Budget document to ACABQ spring session • CPR / final draft to ASC (Sep 2025) 			



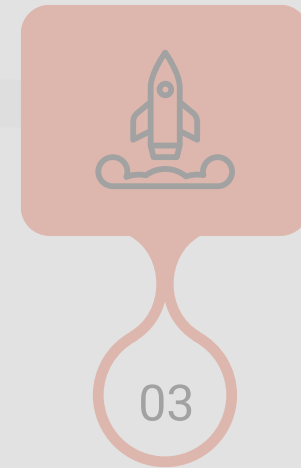
Table of contents



Roadmap:
timeline and
outputs



Preparatory
actions



Next Steps

Preparatory actions



MTS Roadmap

- Milestones & Process proposal
- Timeline and alignment with NY RB process



Lesson learned

- Formative evaluation of Delivery Model on-going
- Audit and evaluations recommendations
- Programme Performance Reports



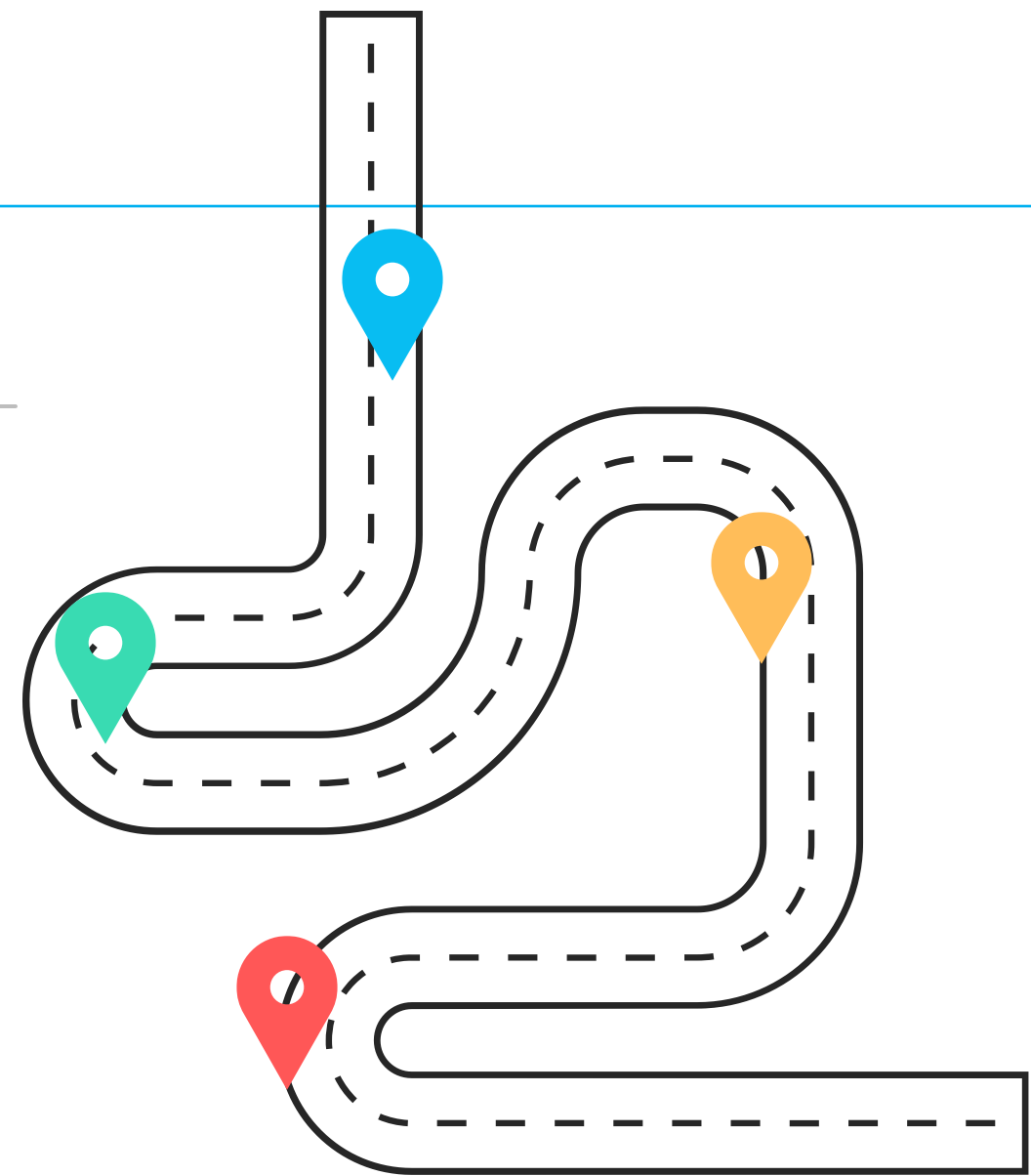
Situation Analysis

- UNEP Reports findings
- Advances of foresight process



Information basis

- Update of MEAs related goals/targets
- Portfolio review (on-going)
- Draft reports for QCPR
- Draft Poverty Action Plan and Gender strategy



Inputs for Situation Analysis



1. UNEP Reports already compiled/revised by SPU/PPD:

- Adaptation Gap report
- Emissions Gap report
- Food waste index report
- Global Environment Outlook (GEO) 6
- Global Resources Outlook Report 2024
- Intergovernmental Panel on Climate Change - Climate Change 2023 Synthesis Report
- Global assessment report on Biodiversity and Ecosystem Services (IPBES) Production Gap Report (PRG) 2023

2. **Draft GEO 7 available** (start of the summary for policymakers in Sept)

3. **Foresight report**



Recommendations from previous MTS processes still relevant

1. Foster a **culture of shared accountability and performance excellence** by promoting the principle of delivering as **“One UNEP.”**
2. **Amplify partnerships** and seize the opportunity to diversify UNEP’s funding base beyond traditional sources of funding including better engagement with the **private sector and foundations.**
3. **Encourage continuous learning to achieve higher performance and impact.** This commitment can be highlighted through UNEP’s dedication to improved programme delivery on the ground, exemplified by the “Delivery Model Policy.”
4. Improve UNEP’s programme implementation, streamline **Harness digital technologies** processes and foster a **culture of innovation.**



Lessons learned from new evaluations and audits

1. **Explicit focus on multi-dimensional poverty reduction and the Leave No One Behind principle**, including targeted programming for Least Developed Countries (LDCs), fragile contexts and underserved areas and groups.
2. **Clearly identify the results of UNEP's direct actions and outputs**. This includes clearly demonstrating its contributions to the UN system and member States including those derived from its normative, advocacy, policy advice and knowledge management roles.
3. Increasing demands from UNEP's member states and other stakeholders will be a key challenge in the coming years, requiring it to **use its limited human and financial resources in the most efficient and cost-effective way**.
4. **UNEP's leadership role in Environmental Governance needs a clearer focus**, strategic priorities and more specific outcomes as well as mechanisms to strengthen the foundational nature of the subprogramme.



Table of contents



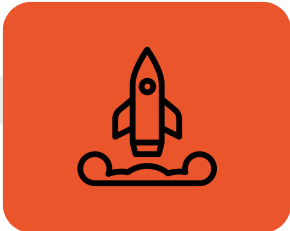
01

Roadmap:
timeline and
outputs



02

Preparatory
actions



03

Next Steps

The Roadmap has some next steps

July – October 2024



Next steps

- Advance the situation analysis.
- Finalize lessons learned.
- Organize the dialogues with Member States and other stakeholders.
- Revise current Theories of Change (Outcomes, assumptions, risks).
- Activate technical group on indicators.



Thank you



Piedad Martin
Acting deputy director and head of strategic planning unit
Policy and Programme Division
piedad.martin@un.org

United Nations Avenue, Gigiri
PO Box 30552 – 00100 GPO Nairobi, Kenya

www.unep.org