



Medium-Term Strategy 2026-29 & Draft Budget Options for Programme of Work 2026-2027

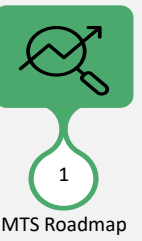
Policy and Programme Division – 3 December 2024



Outline



Overview of Medium-Term Strategy Roadmap



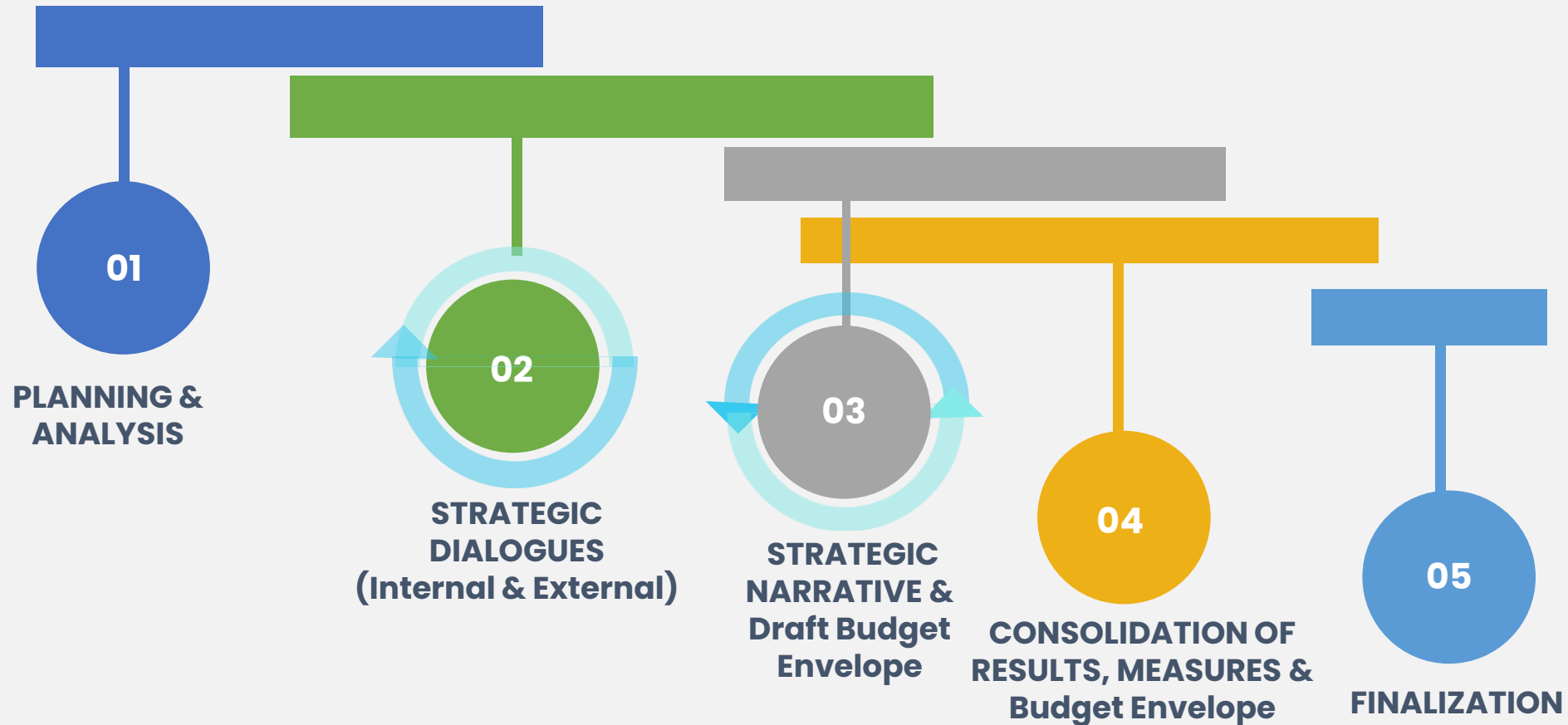
MTS Roadmap

2024

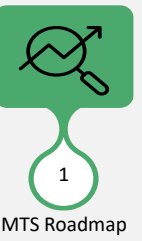
2025

UNEA 7

Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
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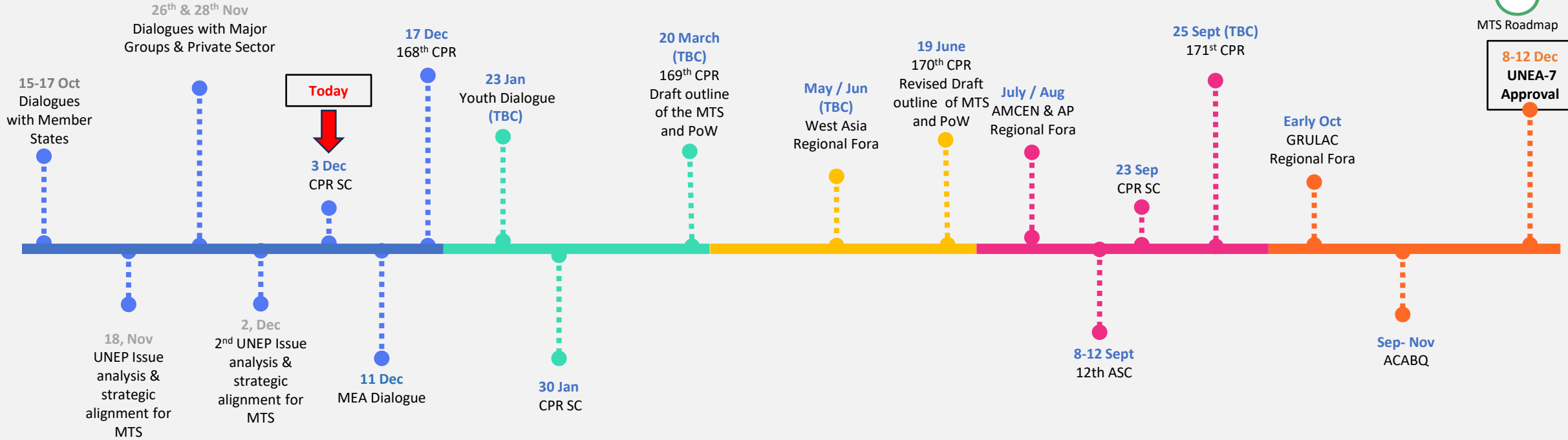
Where we are on the roadmap



1

MTS Roadmap

8-12 Dec
UNEA-7
Approval



Q4 2024	Q1 2025	Q2 2025	Q3 2025	Q4 2025
<p>CPR 168th</p> <ul style="list-style-type: none"> Member States Dialogues Synthesis Report Draft 2026-2027 PoW Budget Envelop option paper Situational Analysis 	<p>CPR 169th</p> <ul style="list-style-type: none"> Draft outline of MTS and PoW <p>30 Jan, CPR Subcommittee</p> <ul style="list-style-type: none"> Session on outcomes of UNCCD & UNEP's work on land degradation, desertification, droughts and water scarcity. 	<p>CPR 170th</p> <ul style="list-style-type: none"> Revised Draft outline of MTS and PoW <p>Regional Fora</p>	<p>12th ASC, CPR Subcommittee, 171st CPR, Regional Fora</p> <ul style="list-style-type: none"> Final Draft of MTS and PoW for endorsement by CPR and submission to UNEA. ASC informal endorsement for the Secretariat to submit documents to UNON for editing and translation (6 UN languages) Preparation of draft UNEA decision on MTS and PoW. 	<p>ACABQ</p> <ul style="list-style-type: none"> ACABQ Sec prepares executive note – 20-24 Oct ACABQ organizes an executive meeting to discuss UNEP PoW – 27-31 Oct ACABQ issues a draft report - 7 Nov <p>UNEA-7</p> <ul style="list-style-type: none"> Draft report issued by ACABQ (Nov 2024) *UNEA-7 approval of the MTS 2026-29 & PoW 2026-27 (OECPR (1-5 Dec) & UNEA-7 (8-12 Dec)



Background and Purpose of Informal Dialogues

- 1. UNEA Decision 6/7:** Called for inclusive and regular consultations to draft the MTS 2026–2029 and PoW 2026–2027.
- 2. CPR:** Emphasized the need for inclusive dialogues with Member States, Major Groups, MEAs, and UN agencies.
- 3. Dialogues with Member States:** Four virtual sessions (15–17 October 2024) gathered Member States' aspirations for UNEP's MTS.
- 4. Purpose of the informal Dialogues:** Insights, identify priorities, and generate innovative ideas from Member States to guide the development of UNEP's next Medium-Term Strategy.



Who got involved

128

Participants

4

Informal virtual
dialogue sessions

- ✓ Participants showed appreciation for 'engaging differently' – in an informal and genuine dialogue.
- ✓ Participants confirmed the value of 'discovery' sessions as a complement to formal settings.

65

Countries



Insights from Member State
Dialogues



Key messages from Member States Dialogues



Insights from Member State Dialogues

01

The MTS should be **science-driven, succinct, more focused and results-oriented** with specific indicators to better demonstrate UNEP's impact.

02

The MTS should **build on the current strategic framing.**

- Build on the progress of the **three thematic sub-programmes and the four foundational and enabling subprogrammes.**
- Address **droughts land degradation, desertification, water scarcity more explicitly.**

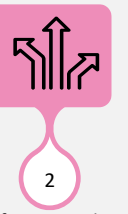
03

The MTS should promote **integrated, cross-sectoral solutions** that address interconnected environmental challenges while **maintaining flexibility to adapt to emerging issues.**

- **Adaptive** and respond to **new emerging environmental challenges (i.e. environmental dimensions of disasters and conflicts, food and water insecurity)**
- Focus on emerging areas such as **AI, technology transfer and digital transformation, ONE HEALTH**
- **Shaping the relationship between peace, justice, and inclusive societies for sustainable development.**
- **Programming for LLDCs, LDCs and SIDS.**



Key messages from Member States Dialogues



04 The MTS should promote synergies among **Multilateral Environmental Agreements (MEAs)**.

05 The MTS should carry a **stronger integration of the social agenda, with particular emphasis on poverty alleviation, human rights, and youth engagement**

- Integrate the **human right to a “clean, healthy, and sustainable environment**.
- **Adopt a strong poverty lens**, ensuring the inclusion of vulnerable groups.
- Strengthen its **commitment to youth**.

06 The MTS should **better integrate circular economy approaches and Sustainable Consumption and Production (SCP)**.



Key messages from Member States Dialogues



Insights from Member State Dialogues

07

UNEP should **strengthen collaboration with the Resident Coordinators' system** to ensure the MTS is responsive to national needs and is fit for local implementation.

08

UNEP should **diversify its funding base to secure, stable, adequate and increased financial resources** to deliver on its mandate.

09

The MTS **must incorporate lessons to improve efficiencies across UNEP** and increase implementation effectiveness.

- Reflect on **relevant audit and evaluation recommendations.**



3. Budget Envelope Options for PoW 2026-2027



Consultations with Resource Mobilization team, fund managers of the various funding streams:

- Environment Fund,
- Regular Budget,
- Earmarked Funds,
- Programme Support Costs,
- Global Funds

+

1. Realistic;
2. Aspirational;
3. Geopolitical considerations

Implications:
- Pros
- Cons

=

Three options for consideration:
OPTION A
OPTION B
OPTION C



3. Budget Envelope Options for PoW 2026-2027



Option A: Zero nominal growth, totalling \$1.168B for biennium 2026-2027

- (a) Environment Fund (EF): keeps the budget amount for the biennium 2024-2025
- (b) Regular Budget (RB): applies the proposed programme budget for 2025 of \$24.6M (i.e. \$49.2M for the biennium) after UNHQ's re-costing exercise in September 2024
- (c) Earmarked Funds: uses the average **expenditures** from 2020-2024 *
- (d) Programme Support Costs (PSC): assumes a 10% PSC rate against the Earmarked Funds budget
- (e) Global Funds: uses the average **expenditures** from 2020-2024 *

** The expenditure figures for 2020-2023 are actual, and the figure for 2024 is a projection as at 15 November 2024.*



3. Budget Envelope Options for PoW 2026-2027



Option B: Zero real growth, totalling \$1.224B for biennium 2026-2027

- Applies a 5% inflation rate to the amounts in Option A for all funding types, except that the Regular Budget is maintained at \$49.2M.

Option C: Real growth, totalling \$1.280B for biennium 2026-2027

- Applies a 10% growth rate on all amounts in option A, except that the Regular Budget is maintained at \$49.2M
- Expected to accommodate existing and further potential staffing cost increases elaborated in Option B.



3. Budget Envelope Options for PoW 2026-2027



Funding Type	2016-2017		2018-2019		2020-2021		2022-2023		2024-2025		2026-2027		
	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actuals at 15 Nov 24	Option A	Option B	Option C
											Budget	Budget	Budget
Environment Fund	271	128	271	132	200	141	200	175	200	79	200	210	220
UN Regular Budget	46	42	40	43	40	43	47	42	44	17	49	49	49
Earmarked Funds	225	353	305	355	382	373	322	490	322	257	461	484	507
Programme Support Funds	23	50	33	45	38	45	32	51	32	22	46	48	51
Global Funds	118	391	140	322	250	374	272	517	272	124	411	432	452
Total	684	964	789	897	910	976	873	1,276	870	500	1,168	1,224	1,280

* Table US\$ millions



Thank you

Policy and Programme Division, 3 December 2024

