

GEF's Experience as Financial Mechanisms and Structure

Third Virtual Meeting for Expert Group 1 / Finance

TRP: Chizuru Aoki August 15, 2024



#### GEF's Role as Financial Mechanism



- Serves 6 multilateral environmental agreements (MEAs) as financial mechanism
- Functions under guidance/authority/decisions from COP (different among MEAs)
   and is accountable
- MoU between COP and Council give effect to respective roles and responsibilities
- Supports implementation of MEAs and goals through:

National plans and strategy development lovest in priorities towards MEA goals

Reports and obligations transparency lovelopment lovest in priorities towards MEA obligations development lovelopment lovelopment

- Support to address plastic pollution since GEF-6 (2014), with \$390 million GEF grants leveraging \$4.2 billion
- Coverage: waste management and recycling, plastic reduction and ban, circular solutions to plastic pollution including EPR systems, assessments and capacity-building













**United Nations**Framework Convention on Climate Change

#### **GEF Family of Funds**

gef

Fund that serves BBNJ, CBD, CCD, Minamata Conv, Stockholm Conv, UNFCCC

Funds that serve UNFCCC

Funds that serve CBD

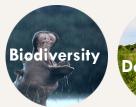
GEF Trust Fund LDCF

SCCF

NPIF Fund

GBF Fund









\$2.5 billion for 520 projects, \$10 billion leveraged GEF-8: \$1.2 billion - \$1.7 billion



NPIF: **\$15.1 million** for 13 projects Mainstreamed into GEF Trust Fund

Integrated Programs





CBIT Trust Fund

**\$110 million** for 4 projects and 18 PPG requests

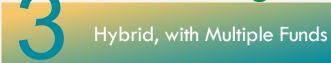
\$25 billion for +5,000 projects, \$145 billion leveraged GEF-8 (July 2023 to June 2026): \$5.33 billion

**\$58.3 million** for 44 projects Mainstreamed into GEF Trust Fund

#### Funding Options and GEF Examples



**Existing Fund** 



**New Fund within GEF** family of funds **Example: GBFF** 

New, independent fund, with Secretariat service Example: Adaptation

Fund

**GEF Trust Fund** Example: BBNJ

Within

**New Fund within GEF** family of funds **Examples: LDCF, SCCF** (not time bound)

GBFF (time bound)

Flexibility to respond to

treaty/ COP decisions

**Designating GEF Trust Fund** 

Example: BBNJ

Flexibility to respond to treaty/COP decisions on governance, project cycle, funding sources

Timely

operationalization Integration/multiple benefit potential Need to articulate unique value addition vis-à-vis GEF TF

Own governance, policy, access \$200 million +3 donors needed Complex and costly to

operationalize Cross-programming with GEF may be challenging, while still may be easier than with external fund

and the governance structure apply Included in replenishment Easiest to operationalize

GEF policies, procedures

and enable integration with multiple benefits Governance changes need to be negotiated during

on governance, project cycle, funding sources Timely operationalization Fragmentation of

support among the

Efforts needed to

designated FM/funds

minimize duplication &

enable coordination

designated FM/funds Efforts needed to minimize duplication &

GEF replenishment

operationalize GEF part Fragmentation of support among the

enable

coordination

Easy to



Thank you



International Legally Binding Instrument on Plastic Pollution

OPTIONS FOR ESTABLISHING A

# FINANCIAL MECHANISM

TRP: Tao Wang





# Possible Options for Establishing a Financial Mechanism

a newly established

dedicated Fund

a new institution to be established under the laws of a host country

#### Example

Green Climate Fund

2

a dedicated Fund within an existing Fund



- i. a new fund within an existing fund
- ii. expanded mandate of an existing fund window or program

#### Example

- i. Global Biodiversity Framework Fund
- ii. BBNJ



a dedicated Fund within an existing institution



#### Example

- Climate Investment Fund
- Multilateral Fund for Implementation of Montreal Protocol

#### Revised Draft Text (UNEP/PP/INC.5/4)

**Option 1:** The mechanism shall consist of *newly established dedicated Fund(s)* 

**Option 2:** The mechanism shall consist of a [dedicated Fund within] [an existing financial arrangement] [the Global Environment

Facility Trust Fund][with a view to fostering synergies with other environmental issues]

# **HYBRID MODEL (Examples)**

Fund within an existing fund

interim arrangement

may remain as is or transition to

Newly Established Fund

Fund within an existing institution

interim arrangement

may remain as is or transition to

Newly Established Fund

#### Example:

 Fund for Responding to Loss and Damage



# ? CONs

- a newly est. dedicated Fund
- Flexibility in policies, rules & procedures
- Own terms for access to and use of funds

- Setup can be time-consuming, costly and laborintensive (charter, policies, staffing, operating procedures, fiduciary and safeguards standards, etc.)
- Adds to fragmentation of financing architecture

a dedicated
Fund within
an existing
Fund

- Faster establishment compared to option 1
- Leverage existing fund's structure, process, and systems
- Cost-effective

- Less flexible than options 1
- Establishment, design, and operation subject to hosting fund's governing-body's consent

a Fund within an existing institution

- Faster establishment compared to option 1
- Leverage host's legal capacity, privilege & immunity, existing structure, process, and systems
- Cost-effective

- Less flexible than option 1
- Establishment and design subject to hosting institution's governing-body's consent

Hybrid model

- Faster establishment (like option 2)
- Allow time to assess and decide (whether/how to establish a fully independent new fund)
- Establishment of the interim arrangement subject to hosting fund or institution's governing-body's consent

# Example of a standalone fund

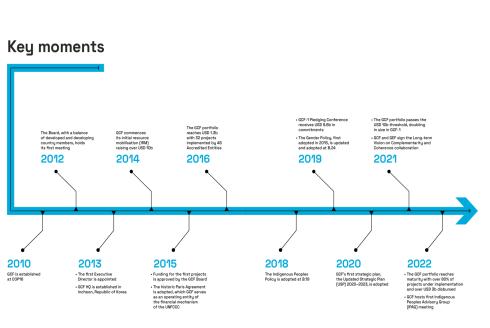
TRP: Yannick Glemarec

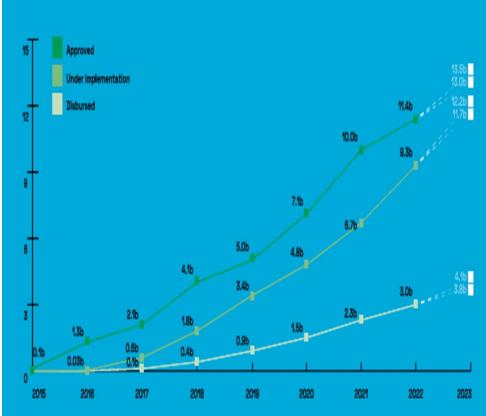
Third virtual meeting of the ad hoc intersessional open-ended expert group

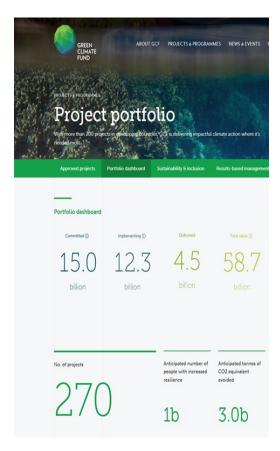
15 August 2024

#### A Stand-Alone Fund: The Green Climate Fund

GCF was established as a stand-alone fund to be able to operate with a large array of public, private, national, regional and international implementing entities and leverage a broad range of financing instruments (grants, concessional debt, equity, guarantees, insurances) to achieve scale.







Source: GCF (2023): GCF -1 Progress Report

#### GCF Fund Governance

# Administration (WB Trustee)

- -Receives, administerand disbursecontributions-Invest contribution to
- -Invest contribution to the Fund on the capital markets to preserve capital and general investment income
- Preparesconsolidated financialstatements
- Support resource mobilization
- -Fund financial closure

# Fund Management (350 staff)

- Develops administrative and operational guidelines for approval by the Board -Prepare and disseminate
- programming guidance
  -Appraise and submit
- projects to Independent Appraisal Panel for clearance before
- submission to the Board -Monitors, evaluates and
- reports on portfolio performance
- -Provides secretarial services to the Board
- -Leads outreach efforts and resource mobilization

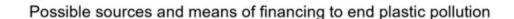
#### Fund Oversight (24 members and 24 alternates)

- Sets strategic directions
- Accredit/re-accredit implementing entities
- Allocates resources and approve projects
- Monitors and evaluates fund management performance
- Manage 6 board subcommittees and 6 advisory groups and independent units
- -Review and approve the administrative budget of the Fund

#### Fund Implementation (134 AEs)

- -Performs project cycle management (origination and first level due diligence, formulation, implementation, monitoring, adaptative management, evaluation and closure) -Co-finance projects
- -Support Fund knowledge management and Outreach.

#### Possible sources and means of financing to end plastic pollution



#### Aligning Finance

Getting the information and price signals right to incorporate plastics pollution risks into investment decision-making.

#### Catalyzing Finance

Enhancing the risk-adjusted reward profile of investment

#### De-risking

Reducing systemic risks through Information and policy instruments to lower Weighted Average Capital Cost

#### Transferring Risks

Through financial instruments and blended finance structures

#### Rewarding

Penalizing/rewarding risk taking through economic and market instruments

#### **Public Direct Investing**

Deploying public revenues to finance investments with high aggregate social and environmental returns and low financial returns

# The Multilateral Fund brief overview

TRP: Ms. Tina Birmpili

Ad hoc expert group on plastics 15 August 2024

## Mandate and objective of the Fund

- The Montreal Protocol was agreed in 1987 with the financial mechanism established under Article 10 of the Protocol.
- The Multilateral Fund was established in 1991 and is being replenished every 3 years.
- Its goal is to enable the developing countries through **grant funding** to comply with the concrete targets of the Protocol and sustain compliance with a strong reporting and monitoring mechanism.
- The financial and technical assistance is delivered to countries primarily through four implementing agencies.
- The Multilateral Fund operates under the authority of the parties to the Montreal Protocol, and it is governed by an Executive Committee with equal representation from developed and developing countries.

## 4 principles

- Country and compliance driven approach financial assistance from the Fund is provided so that countries meet their scheduled reductions.
- **Incremental costs approach** The most cost-effective and efficient option and an incentive for early adoption of technologies to maximise environmental / climate benefits. <u>The countries are considering other funding modalities for energy efficiency.</u>
- **Accountability** Programme impact is monitored; implementation is undertaken through a performance-based approach.
- Flexibility Countries that want to do more earlier, can be rewarded with more funding.

## Types of projects supported by the Multilateral Fund

- Project preparation (for stand-alone or multi-year projects)
- Demonstration projects (e.g., introduction of new technologies)
- Technical assistance projects (e.g., workshops on technology transfer and introduction, recovery/recycling of refrigerants)
- Stand-alone investment projects for eligible enterprises using controlled substances in their processes
- Multi-year agreements for investment and non-investment projects and policy measures
- One of the most significant contributions of the Fund is the capacity building assistance provided to countries through the Institutional Strengthening projects to establish their national ozone units who manage projects and activities towards compliance with the Montreal Protocol control measures

#### 6 lessons learnt

- 1. Predictable and stable grant funding for all developing countries; this results in a long-term project implementation process to achieve sustained outcomes rather than project/programme-based outputs and outcomes
- 2. Strong engagement and accountability from both donor and recipient countries
- 3. Every project is designed with a strong capacity building element and regulatory elements to sustain outcomes and give the right market signals
- 4. Deal with industry wholistically, large, medium, small, very small and an approach that is driven by the country with robust data management and reporting. We go to specifics for prioritizing activities for implementation, and we don't leave any country on its own to sort out these specifics
- 5. Efficient and cost-conscious to achieve highest impact with the available financial resources
- 6. Dedicated and expert technical team / network Secretariat, bilateral and implementing agencies, national ozone officers and members of the Executive Committee who feel ownership of the process

# Thank you