



UN 
environment
programme



Implementation Plan and Roadmap - WESR - CCA

I. Relevant Mandates and Context

This document contains the UNEP Implementation Plan for the Danish earmarked donation of 10 Million DKK (1.486 Million USD), for the initiative “Support from Denmark for Innovation Activities of UNEP: World Environment Situation Room”. This initiative is to be implemented in the period of 2020 and 2021.

UN Reform and UNSDCF

Provision of smart environmental data on a dynamic platform and Services Dashboard to underpin to the UNCT’s Common Country Analysis (CCA) and the UN Sustainable Development Cooperation Framework.

Leaving no One Behind

The UN Future we Want Strategy, the ‘Leaving no One behind’ framework and its 5 key dimensions: non-discrimination, geographical representation, vulnerability to shocks and fragility, governance and socio-economic status.

UNEA4 Ministerial Declaration and Resolutions

The ministerial declaration set out the commitment by Member States to scale-up national and international efforts to overcome common environmental, including health related challenges, fostering sustainable and efficient resource management, promoting the use and sharing of environmental data, and engaging civil society, citizens, indigenous peoples and local communities, private sector, academia and other relevant stakeholders.

“Innovative solutions for environmental challenges and sustainable consumption and production”

Ministerial Declaration of the 2019 United Nations Environment Assembly

II. Strategic and Operational Objectives

Strategic Objective

Implement the World Environment Situation Room for supporting the Common Country Analyses, UN Reform in an initial group of 15 countries (Phase I) and an additional 20 countries (Phase II).

Operational Objectives

Objective 1: Phase 1

Make available an initial core set of basic data and analytics on environmental SDG indicators, where already available, for all the UN System and for all UN Member States. Engage with UN Country Teams and UN Resident Coordinators in at least 15 pilot countries to enhance the WESR platform and tailor it to the needs and priorities of UN RCs in support the UN CCA and UNSDCF. Organize regional consultations in two regions to share the WESR and to enhance, validate and tailor the platform to further meet UN System country-level needs in each region and country. Within 18 months from signature.

Objective 2: Phase 2

- Refinement of the data and analytics on environment on the WESR country pages, including through bringing in national level data products. Engage with UN Country Teams and UN Resident Coordinators in an additional 20 countries to pre-deploy support for the CCAs.
- Provide continued support to the initial 15 pilot countries supported in Phase 1.
- Organize regional consultations in two regions to share the WESR and to enhance, validate and tailor the platform to further meet UN System country-level needs in each region and country. Within 24 months from signature.

CCA Selected Countries in the 5 Regions



Key Leadership of Regions and Countries

Strategic Objective

Implement the World Environment Situation Room for supporting the Common Country Analyses, UN Reform in an initial group of 15 countries (Phase I) and an additional 20 countries (Phase II).

Strategic Value Proposition (In Consultation with Regions)

- Permanent engagement with UN Country Teams and UN Resident Coordinators in at least 15 pilot countries and outreach to 20 additional countries to enhance the WESR platform and tailor it to the needs and priorities of UN RCs in support the UN CCA and UNSDCF.
- Organize regional consultations and technical workshops in two regions to share the WESR and to enhance, validate and tailor/customize the platform to further meet UN System country-level needs in each region and country.
- Ensure involvement of national entities and organizations in the consultation process and engagement with Regions, RC Offices and Country Teams.
- Refinement of the data and analytics on environment on the WESR country pages, including through bringing in regional and national level data products.
- Provide continued technical support to the initial 15 pilot countries.
- Leverage the technical support and WESR – CCA platform (direct contribution to UN Reform) to support State of Environment Reporting in Countries, support to NDP in countries as well as Voluntary contributions and Agenda 2030 and SDGs.



III. Impact on the Ground: Countries

CCA: Key Leadership of Regions and Countries

1a. What has been done thus far, particularly as related to supporting UNCTs and/or CCAs?

1.1 General Support to CCA

- Under the UN Reform, the CCA analysis (across all pillars) is fully aligned with and based on the SDGs.
- UNEP has developed a country-level SDG scorecard which shows the progress of each country toward achieving the environmental SDG targets.
- The SDG and Environmental Statistics Unit has been using our work on statistical capacity to build awareness in countries and regions of the available environment-related SDG data and how it relates to policy analysis.

1.2 Progress at the technical level Platform WESR CCA

- Technical meetings and consultations held internally and externally with regional representatives and technical teams.
- Establishment of Task Force for the WESR CCA Project (started 1st January 2020).
- Selection of the Phase I 15 pilot countries plus 20 countries for Phase II based on country CCA implementation plans, data preparedness and political consideration.
- WESR CCA implementation plan and timelines agreed upon.

1.3 Country Level engagement

- UNEP Regional Office for Africa has identified the first five pilot countries for an intensive programme of support to the UNSDCF and CCA processes. These are South Africa, Tanzania, Kenya, Ethiopia and Egypt. One additional country from Central Africa, Gabon has been proposed.

(Needs expansion and detail to all other Regions Latin America and the Caribbean, Asia Pacific, West Asia, Europe)

1b. Interaction with DCO as a Central Player in the interaction with Country teams and RC offices

New York Office (Mara Murillo) will continue to act as our Focal Point to interact with DC.
(Communication sent to DCO, in the week of 9 March to 13 March 2020, with Executive brief of the initiative WESR CCA).

UNEP is committed to support Member States and other stakeholders in their efforts to address the key environmental challenges and ensure a healthy environment towards contributing to sustainable development. As part of the UN reform, UNEP is extending its offer to UN Country Teams and Resident Coordinators' Offices to support their analytical and technical work, and to help raise awareness about the importance of environmental sustainability and the imperative to integrate it in their planning and policy instruments.

As part of the support for UN Country Teams and Resident Coordinators, and as follow up to the mandate of the United Nations Environment Assembly, UNEP will implement the World Environment Situation Room to provide of smart environmental data on a dynamic platform and Services Dashboard to underpin to the UNCT's Common Country Analysis (CCA) and the UN Sustainable Framework, as well as to contribute to the data and analytical capacities of the UN development system at the regional and global levels and to the Decade of Action to deliver the SDGs. This initiative will be implemented in various phases over the next two years. An overall budget of 1.3 million USD has been estimated for activities in the regions and delivery of the customized WESR for the countries CCA, and in interoperability with existing and new platforms at other global, regional and national levels.

Value Proposition

- Permanent engagement with UN Country Teams and UN Resident Coordinators in at least 15 pilot countries and outreach to 20 additional countries to enhance the WESR platform and tailor it to the needs and priorities of UN RCs in support the UN CCA and UNSDCF.
- Organize regional consultations and technical workshops in two regions to share the WESR and to enhance, validate and tailor/customize the platform to further meet UN System country-level needs in each region and country.
- Ensure involvement of national entities and organizations in the consultation process and engagement with Regions, RC Offices and Country Teams.
- Refinement of the data and analytics on environment on the WESR country pages, including through bringing in regional and national level data products.
- Provide continued technical support to the initial 15 pilot countries.
- Leverage the technical support and WESR – CCA platform (direct contribution to UN Reform) to support State of Environment Reporting in Countries, support to NDP in countries as well as Voluntary contributions and Agenda 2030 and SDGs.

2. What is the plan for the work for the next 6 months and onwards?

Critical Milestones (according to Our Roadmap as in this presentation Document, previous page):

A) Continuous development of the WESR CCA platform, available at <https://wesr.unep.org>, supporting the countries in their implementation of CCA.

- By May 15, 2020 – Demonstration Platform WESR-CCA ready for 10 pilot countries in 2 regions
- By October 15, 2020 – Demonstration Platform WESR-CCA for 15 pilot countries in 5 regions.
- By UNEA 5, February 2021 – Full scale platform WESR-CCA for 15 countries in 5 regions





B) Permanent support to selected countries in providing Environmental Data for CCA, in particular SDG and environmental statistics data

- i) Countries which have completed first cycle of their CCA: Africa (South Africa); Latin America and Caribbean (Colombia (Cooperation Framework -CF- signature expected in March 2020; Cuba (CF signature March 2020); Guatemala (CF signature May 2020); Mexico (CF signature February 2020); Paraguay (CF signature February 2020).
- ii) Countries which are under-going their first cycle of CCA: Africa (Tanzania, Ethiopia, Kenya, Gabon); Asia and Pacific (Vietnam, Lao DPR and Mongolia); Latin America and Caribbean (Peru, Honduras); - El Salvador (review CCA March 2020); Panama (draft CCA completed last week); Uruguay (review CCA March 2020).
- iii) Countries which are starting their first cycle of their CCA: Africa (Egypt, Somalia, Togo); West Asia (Jordan); Latin America and Caribbean (English speaking Caribbean Countries, Regional and country CCA to be conducted in May 2020); Argentina (draft CCA to be approved by April 2020); Venezuela (draft roadmap February 2020).

C) Country specific milestones

Example: South Africa: Consultation with key stakeholders and building partnerships; Knowledge Management; Monitoring and evaluation of evaluation action;

3. How has the work been 'socialized' to Regional/country teams of UNEP and/or RCs?

- We find appropriate an official formal letter from EO to 'socialize' WESR CCA as below in point 5.
- UNEP has developed a country-level SDG scorecard which shows the progress of each country toward achieving the environmental SDG targets. This scorecard has been shared with all Regional Development Coordinators and Science-Policy Officers and many of these regional colleagues have shared the information and approach with countries.
- The SDG and Env. Stats Unit has been using our work on statistical capacity to build awareness in countries and regions of the available environment-related SDG data and how it relates to policy analysis. This approach has been particularly effective in Asia-Pacific and Europe where the national workshops are typically co-organized with UNDP and other members of the UN System. In the other regions, we have been trying to collaborate more with UNCTs in order to build on our strong collaboration with national governments. Through partnerships, we have conducted workshops in more than 35 countries on environmental data and SDGs.
- Country specific implementations have been highlighted in previous 2 sections.

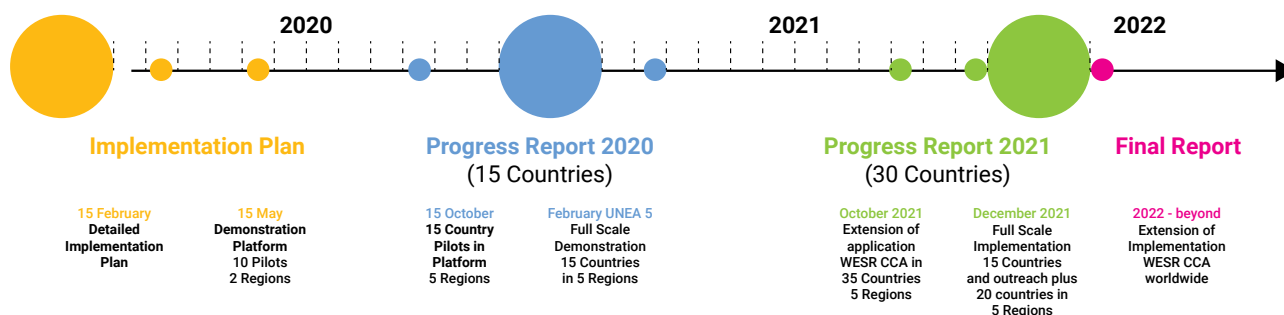
4. What are 2-5 countries that the WESR has been or is being piloted in at country level?

- Previous work done by Regional office for Africa and Sub Regional Offices in **Tanzania, South Africa and Ethiopia**.
- Direct engagement with countries supporting from the start their CCAs, namely **Ethiopia, South Africa, Gabon and Egypt and Jordan**, that started their CCA process in January 2020.
- Identification of data and information provision entry points for Egypt through "Diagnostic Studies to Support the CCA".
- Upcoming participation in data related workshops in Egypt and Jordan at the beginning on March 2020.

(Asia Pacific has also confirmed interest in actively participating in this implementation with Vietnam, Lao DPR and Mongolia); and Latin American and Caribbean with Argentina, Uruguay, Peru, Honduras, English speaking Caribbean Countries)

IV. Our Roadmap for Implementation and Team

Our Roadmap for WESR CCA



Our Team

The implementation of this initiative will be coordinated by the Chief, Big Data Branch at the Science Division.

Led by Science Division but in close coordination with Policy and Programming Division and UN Reform team.

The overall Science Division Branches will support the initiative. The team will include designated staff from Foresight and WESR Unit, the SDG and Environmental Statistics Unit, the GEO Unit, and designated members from each Regional Office (Africa, Latin America and the Caribbean, Asia and the Pacific, West Asia and Europe), direct involvement of Resident Coordinator Offices and Country teams, supported by GRID-Geneva and the other GRIDs network, as well as core members of the One Global Partnership (e.g. Yale University, OICT, UNSD) on the technical implementation.

Overall Coordination

Alexandre Caldas, Betty Gachao

Team members

Magda Biesiada, Josephine Mule, Pascal Peduzzi, Pierre Lacroix, Ludgarde Coppens, Jillian Campbell, Dany Ghafari, Jochem Zoetelief, Caroline Mureithi, Wondwosen Asnake Kibret, Elizabeth Selwood, Charles Sebukeyera, Harrison Simotwo, Cecilia Njenga, Clara Makenya, Angela Mwandia, Francesco Gaetani, Jinhua Zhang, Matthew Billot, Tomas Marques, Abdelmenam Mohamed, Jason Jabbour, NY Office and DCO: Mara Murillo

Division of Labour

Technical Implementation to show some key team task/roles

- WESR Platform lead
- SDG indicators lead
- ...

Regional Engagement with Countries

- Country engagement team lead
- Capacity development
- Regional workshops leads
- Technical Support to Countries

...

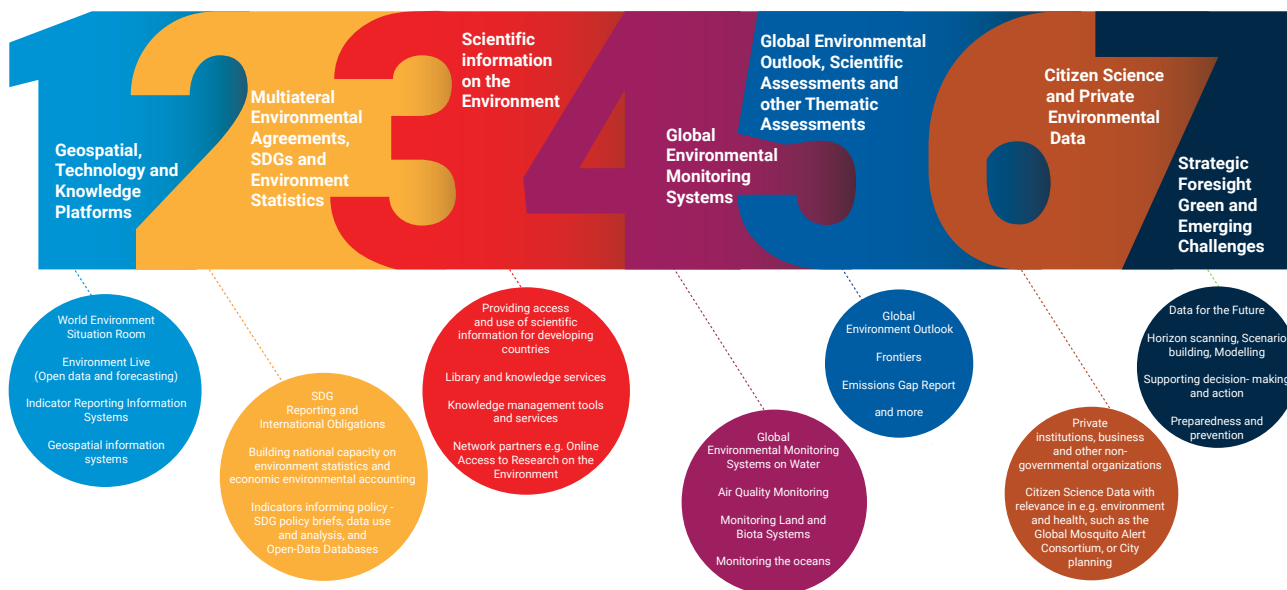
(Technical Teams and Regions will propose an effective and efficient organization for delivery as one).



IV. Our Roadmap for Implementation and Team

Intelligent Dashboard of Services

Integrating a Variety of Types of Environmental data



wesr.unep.org: Single Entry Door to UN Knowledge Platform on Environment

Our Team

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The overall Science Division Branches will support the initiative. The team will include designated staff from Foresight and WESR Unit, the SDG and Environmental Statistics Unit, the GEO Unit, and designated members from each Regional Office (Africa, Latin America and the Caribbean, Asia and the Pacific, West Asia and Europe), direct involvement of Resident Coordinator Offices and Country teams, supported by GRID-Geneva and the other GRIDs network, as well as core members of the One Global Partnership (e.g. Yale University, OICT, UNSD) on the technical implementation.

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V. Technical Implementation

Vision

'Environmental Data for Our Future'

In order to tackle the climate crisis and achieve sustainable development, peace and security, and humanitarian action, a single-entry geospatial and intelligent socio-technical distributed platform on environmental data, supporting strategic foresight and early warning for preparedness and prevention – a World Environment Situation Room - is vital for urging the global climate action to impact people's lives now and into our common future.

Transformational Pathway I: Integration

Integrating Data and Knowledge, 'Acting as One' across UNEP. This pathway with 26 focal points has been actively engaged in the integration of until now 'fragmented' contents across UNEP (geospatial, publications, SDG statistics and MEA indicators, global monitoring systems, assessments, citizen science and private data, foresight analyses, among other streams of data).

Transformational Pathway II: Partnership

A Digital Transformation Platform, through a 'One Global Partnership' Only through a global worldwide partnership, including member states and their support in terms of common country data analysis and the UN Reform, can we tackle the challenge to provide timely, reliable and disaggregated environmental data to support decision-making, policy and action. This comprises a diversity of partners, GRID centers, Businesses, UN System entities, Geospatial agencies, NGOs and Citizen science and Civil Society.

Physical Situation Room



Online Platform



Mobile Access



Accessible to Everyone, from Everywhere, Anytime.

Frontier Visualization Technologies



wesr.unep.org: Single Entry Door to UN Knowledge Platform on the Environment

Immediate Actions

Key focus on Engagement with Regional Offices, UN Resident Coordinator Offices and Country teams

We adopt an AGILE methodology for technical implementation, which will provide in 3 months' time a demonstrator platform, to be evolved subsequently, and is more interactive and prone to feedback loops during development, as such more flexible for our project than traditional PDIS – planning and development of information systems approaches.

Immediate Actions

Engagement with Regions/RC offices and Customization of WESR for CCA Countries environmental data (PRIORITY ACTION)

- a) What Regions/Countries have
- b) What Regions/Countries Need to have

1. Rapid Agile Implementation of intelligent Dashboard of Services for WESR CCA, using top tier visualization of knowledge.
2. Backend integration of all 7 channel of functionalities from WESR, as well all existing Dashboards (e.g. Voluntary National Review (VNR) Dashboard, Common Country Analysis (CCA)/Cooperation Framework (CF) Dashboard, Common Country Profiles, SDGs Dashboards, etc., ...) and link to intelligent Dashboard.
3. Transversal activity of Capacity Building, Training and Workshops as well as Technical support to Countries (15 plus 20)
 - a) Common standard training data management statistics etc.).
 - b) Specialized Training (e.g. Advanced GIS).

VI. Financial Framework and Budget

A strategic Initiative for UNEP, with funding cycles of 2 years (2020-2021 and 2022-2023)

2 Years Budget (2020-2021)

Total funds in donor agreement: 1.486 Million USD; PSE (13%): 169,456 USD; Levy: 1%: 13,035 USD

Funds available to be Allocated for activities: 1,303,509 USD

Phase I: Activities	DKK	USD
Engage with UN Country Teams and UN Resident Coordinators in at least 15 pilot countries to enhance the WESR platform and tailor it to the needs and priorities of UN RCs in support the UN CCA and UNSDCF. Identification of core data sets through a mapping exercise of environmentally related goals and targets and the National Development Plans and current UNSDCFs of selected countries. Potential Pilot Countries may include (list to be refined in consultation with the UN RC network): in Africa: South Africa, Tanzania, Ethiopia, Kenya, Senegal; in Asia: Bangladesh, Indonesia, Vietnam, Tajikistan, Nepal, Jordan; in Latin America: Colombia, Guyana and SIDS: Samoa, Jamaica.		
Activities: Engage preliminary discussions on-line with UN Country Teams and UN Resident Coordinators. Funds for travelling to 14 countries (Kenya doesn't request funds) to understand the needs and priorities.	376,850	56,000
Organize regional consultations in two regions to share the WESR and to enhance, validate and tailor the platform to further meet UN System country-level needs in each region and country.		
Activities: Implement needs assessments in countries in two regions Africa and LAC (max. 100K including reporting on validation and request for further development). Further refine the data needs for the platform according to regional orientations to tailor to the needs (100K).	1,345,895	200,000
Make available an initial core set of basic data and analytics on environmental SDG indicators, where already available, for all the UN System and for all UN Member States.		
Activity: Develop an on-line data platform to make available existing data to all UN system and all UN member states.	2,018,843	300,000
Sub-total Phase I	3,741,588	556,000

Phase II: Activities	DKK	USD
Engage with UN Country Teams and UN Resident Coordinators in an additional 60 countries to pre-deploy support for the CCAs.		
Activities: Using webinar organized by GRID Abu Dhabi (15K USD).	100,942	15,000
Organize regional consultations in two regions to share the WESR and to enhance, validate and tailor the platform to further meet UN System country-level needs in each region and country. "Fit-for-purpose" assessment of the tool by the UNCT under UNRC leadership.		
Activities: Organize a consultative workshop in two regions Asia and West Asia (max. 100K including reporting on validation and request for further development). Further refine the data needs of the platform to tailor to the needs of countries (100K).	1,345,895	200,000
Provide continued support to the initial 15 pilot countries supported in Phase 1.		
Activities: Provide financial support to countries (10K each= 150K USD) + technical support (12-13 days per country): 150K USD.	2,018,843	300,000
Refinement of the data and analytics on environment on the WESR country pages, including through bringing in national level data products.	3,741,588	556,000
Activities: help countries to refine their data (50K USD), allow the platform for data uploads and new analytics (100K USD), acquire cloud services for storage and dissemination (50K USD).	1,345,895	200,000
	Activities: reporting	218,708
	Sub-total Phase II	715,000

Support cost (13 %)	1,140,351	169,456
Levy (1 %)	87,719	13,035
GRAND TOTAL Phase I and Phase II, support cost, levy	10,000,000	1,486,000

* There is a likely reallocation of budget for strengthening the first phase of the project, particularly in terms of technology implementation. Agreed to revise Budget every 6 months.



2 Years Budget (2020-2021)

Total funds in donor agreement: 1.486 Million USD; PSE (13%): 169,456 USD; Levy: 1%: 13,035 USD
 Funds available to be Allocated for activities: 1,303,509 USD

Activities Phase I	DK	USD	Type
Make available an initial core set of basic data and analytics on environmental SDG indicators, where already available, for all the UN System and for all UN Member States. Activity: Develop an on-line data platform to make available existing data to all UN system and all UN member states.	1,346,000	200,000	
18.000	Transfers and Grants Issued to IP (SSFAs)	56,000	
Associated Staff			
Cloud hosting + cloud service + customization of cloud.	336,500	50,000	Contractual Services
Web design and integration	336,500	50,000	Contractual Services
and to enhance, validate and tailor the platform to further meet UN System country-level needs in each region and country. Further refine the platform (development) to tailor to the needs.	538,400	60,000	Transfers and Grants Issued to IP (SSFAs)
Travels	134,600	22,000	Travel
Sub-total Phase I	2,692,000	400,000	
Support cost (13 %)	349960	52000	
Levy (1 %)	26920	4000	
Sub-Total Science Division	3,068,880	456,000	
Engage with UN Country Teams and UN Resident Coordinators in at least 15 pilot countries to enhance the WESR platform and tailor it to the needs and priorities of UN RCs in support the UN CCA and UNSDCF. Activities: engage preliminary discussions on-line with UN Country Teams and UN Resident Coordinators. Funds for travelling to 14 countries (Kenya doesn't request funds for travelling) to understand the needs and priorities (4000 USD per country visited).	376,880	56,000	Sub-allotment to Regions
Organize regional consultations in two regions to share the WESR... Activities: Organize a consultative workshop in two regions Africa and LAC. Reporting on validation and request for further developments, assessing existing data, gap and needs).	969,120	144,000	Sub-allotment to Regions
* IMPORTANT Note: ROA (75K); ROLAC (75K); ROAP (50K)			
Adding SubAllotment to Europe (25K) and West Asia (25K)	336,500	50,000	Sub-allotment to Regions
Sub-total Regions	1,682,500	250,000	
Grand total Phase I	4,751,380	706,000	
Programmable funds (without PSC and Levy)	4,374,500	650,000	

WBSE	Total Budget Project	Tranche 1 (February 2020)	Description
Staff and Other Personnel Costs		18,000.00	- Project delivery (Local UN. Volunteer)
Contractual Services		100,000.00	- Work with a Design company on WESR Design/Development (\$50,000) Infrastructure/ Hosting (\$50,000)
Operating and Other Direct Costs			-
Supplies Commodities and Materials			-
Equipment Vehicles and Furniture			-
Transfers and Grants Issued to IP (SSFAs)		260,000.00	- SSFA with GRIDs and Implementing Partners for Phase I (\$260,000)
Travel		22,000.00	- Funds for travelling to 14 countries(in Africa and LAC region) to understand the needs and priorities (\$40,000)
PSC (13%) and Levy (1%)		56,000.00	
Total	600,000.00	456,000.00	
Sub-allotment to Regions	700,000.00	250,000.00	Africa (\$75,000.00)
	3,068,880.00	456,000.00	LAC (\$75,000.00)
			ROAP (\$50,000.00)
			ROE (\$25,000.00)
			ROWA (\$25,000.00)
Totals Project	1,303,509.00	650,000.00	

* There is a likely reallocation of budget for strengthening the first phase of the project, particularly in terms of technology implementation.

VII. Communication and Outreach

Key focus on Engagement with Regional Offices, UN Resident Coordinator Offices and Country teams

		Sep 2019	High level Dialogue UN RC in Africa, Nairobi
	Policy Makers		
		Nov 2019	AMCEN African Ministerial, Durham
	Scientific Community		
		Jan 2020	World Economic Forum (WEF), Davos
	International Organizations		
		Feb 2020	World Urban Forum (WUF), Abu Dhabi
	Business and Innovators		
		Jul 2020	HLPF, Situation Rooms Launch, New York
	Citizens and Civil Society		
		Oct 2020	Dubai World Expo 2020, Dubai
		Feb 2021	United Nations Environmental Assembly, Nairobi

15 Excellence Demonstration Projects – Use Cases will be presented to UNEA 5 in February 2021

Digital Transformation and Global Environmental Data Strategy
From Data to Action in support of SDGs: UNEP's World Environment
Situation Room for Common Country Analysis (CCA) as a cornerstone of the UN Reform

- Organize Regional Workshops for Outreach and Communication of the results in the five regions to share the WESR and to enhance, validate and tailor the platform to further meet UN System country-level needs in each region and country.
- Organize a deep dive presentation for the Committee of Permanent Representatives (CPR) in Nairobi.
- Permanently, outreach using UN Environment platforms as well as social media tools as per interaction with the UNEP Communication Division.
- Permanently, outreach using the Regional Offices communication channels.
- Outreach and Communication of the initiative through the various high-level events included in the Outreach and communication Plan of the wider initiative of the World Environment Situation Room (e.g. UN Oceans Conference in June, in Lisbon, High Level Political Forum event in July, in NY, the Dubai World Expo in October 2020, and the UNEA5 events in February 2021, in Nairobi).

VIII. Key Leadership of Regions and Countries

What challenges/obstacles (if any) that you have faced that may require our interventions?

- Resource limitations (staff and time availability) in terms of UNEP direct engagement on the ground with the Resident Coordinator Offices and Country Teams. (At UNEP Regional Offices).
- Difficulties of 'scalability' to permanently provide support on the ground to countries CCAs, particularly when we move from 5-15 countries to a larger number of countries and in all 5 regions.
- Needs and Priorities of the Countries are specific and applicable to countries and their contexts. We want to use a 'comparable' and harmonized approach. This represents a trade-off.
- The efforts being implemented for WESR CCA should have a wider scope for supporting State of Environment Reporting and National Development Plans, as well as follow-up and review of SDGs (to give example of inter-related processes).
- The need for keeping expectations realistic in terms of Data support to the countries and the contribution of the environmental dimensions within the overall socio-economic and political dimensions of the CCA.
- The need for a formal letter of communication from EO to Regional Offices and Resident Coordinator Offices and Country Teams, explaining the WESR CCA (early March 2020).
- Capacity building for special data analysis for UNCT to support the evaluation of the distribution of vulnerable groups likely to left behind and the vulnerability drivers.
- Not much attention is being paid to cross-border issues, so UNEP need to organize targeted capacity building programs during the CF development process for the UNCTs.



Acting and Delivering as One